

MAHLE 2021 BUSINESS YEAR AT A GLANCE

in EUR million		2021	2020	Change
Sales	Group	10,933	9,774	+11.9%
	Europe	5,003	4,520	+10.7%
	North America	2,767	2,618	+5.7%
	South America	589	398	+48.2%
	Asia/Pacific	2,526	2,201	+14.8%
	Africa	48	37	+28.7%
		EBITDA	793	435
Result	EBIT	169	-192	N/A
	EBIT in % of sales	1.5	-2.0	
	EBIT adjusted for amortization of goodwill and effects from purchase price allocations	260	-74	N/A
	Result from business activities	58	-302	N/A
	Consolidated net loss /income	-108	-434	+75.1%
	Dividend of the MAHLE GmbH¹⁾	6.0	3.3	+81.8%
R&D and tangible fixed assets	Research and development expenses	666	644	+3.4%
	Research and development expenses in % of sales	6.1	6.6	
	Property, plant, and equipment	3,008	2,959	+1.7%
	Capital expenditure on tangible fixed assets	401	433	-7.5%
Equity and balance sheet total	Equity	2,050	2,089	-1.9%
	Equity ratio in %	23.9	25.8	
	Balance sheet total	8,588	8,082	+6.3%
Net debt	Financial liabilities to banks and on capital market	2,166	1,796	+20.6%
	Thereof with a remaining period of up to 1 year	628	424	+48.1%
	Thereof with a remaining period of more than 5 years	809	168	+380.9%
	Cash in hand, bank balances, and checks	1,110	871	+27.5%
Cash flow	Cash flows from operating activities	366	877	-58.3%
	Cash flows from investing activities	-383	-464	+17.6%
Employees	Group	71,298	72,184	-1.2%
	Germany	11,436	12,076	-5.3%
	Europe (incl. Germany)	31,909	33,009	-3.3%
	North America	13,416	14,599	-8.1%
	South America	8,736	7,955	+9.8%
	Asia/Pacific	16,382	15,694	+4.4%
	Africa	855	927	-7.8%

¹⁾ Proposal for the specified financial year

N/A = not applicable